

A changing system: JPHB update

18 November 2021



National reforms and policy

- **New public health system as Public Health England is reformed:**
 - Office for Health Improvement and Disparities – new agency within Dept. Health and Social Care – under professional leadership of Chief Medical Officer
 - UK Health Security Agency – health protection function
 - Other public health commissioning – screening and immunisations – sitting either with ICS or regional DHSC
- **New Department for Levelling Up, Housing and Communities**
- **Home Office** – managing asylum, Afghan Relocation and Assistance Policy
- **Treasury:** SR21 committed to protect public health spending – real terms increase, but also additional monies for breastfeeding, Start for Life, Adult weight management



Integration and innovation: ICS changes

- All 42 systems in England will become ICS entities from April 2022
- Integrated care board – with new chief executive – NHS plans
- Integrated Care Partnership – drives strategy – Councils as equal partners
- Collaboration across population within ICS footprint – 2 ‘places’ within this in Dorset system based around Dorset and BCP Councils
- Population health management used to drive improvements in outcomes, tackle inequalities, make better use of resources



Build back better: health and social care

- Sets out plan for introducing the levy to pay for elective backlog, and social care
- Further White Paper to come on Health and Social Care reform
- Trails importance of focusing on prevention – no detail yet
- Par 32 ... “we will consider changing the NHS Health Check programme to a national prevention service ...”



Regional changes

Three key regional organisations will be working together to keep the public health system together, via a regional partnership board:

1. UK Health Security Agency – leads on health protection and anticipating threats to health
2. DHSC – includes the Office for Health Improvement and Disparities, plus responsibility for early years, addition and inclusion, healthy weight, health and work, prevention services
3. NHS England – oversight of development of Integrated Care Systems, delivery of the NHS Long Term Plan – sets out 6 public health actions for local systems including smoking, adult weight management, alcohol – focused through NHS organisations
4. Plus Directors of Public Health from across the South West region



Local governance and changes

- **Joint Public Health Board:** shared cabinet between the 2 councils for decisions about public health services commissioned or provided from the Public Health Grant. Assurance, monitoring of effective and efficient use of the Grant in line with statutory responsibilities
- **Health and Wellbeing Boards:** committees of each Council – set up in 2013 as partnership bodies to develop joint health and wellbeing strategy in each area, promote prevention and integration approaches, including Better Care Fund
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- **Systems Partnership Board:** Members, non-execs, chief executives and DPH, led by independent chair of the Dorset ICS to set vision and strategy for health and care system – will become the **Integrated Care Partnership** after April 2022.
- **Systems Leadership Team:** currently comprises executives from main health and care organisations – oversees performance and delivery of NHS plans – will become **Integrated Care Board** after April 2022
- **Health protection board:** system-wide assurance on the delivery of local outbreak management plans and health protection responsibilities including COVID-19, and other communicable diseases



Making sense of it all ...

Health protection:

Responsibility for ensuring effective response to communicable diseases and other health hazards – through the Health Protection Board, and regional groups like SW Health Protection Network

Healthcare Public Health:

Analysis, use of data and evidence to inform decisions about how to commission and provide effective and efficient and equitable health and care services – working with NHS and Council partners in the main – systems leadership team, and other groups responsible for population health management and health inequality programme

Health improvement:

Improving health and wellbeing by tackling behaviours linked to early disease e.g. smoking, alcohol, excess, weight, inactivity, poor mental health – plus social determinants (housing, employment, opportunities and social connections) – Health and Wellbeing Boards for influencing, Joint Public Health Board for services



Our organisation

- Part of our ongoing work as a senior team is to recognise where we've been, how we can be stronger and more resilient
- We have completed the re-design and have completed implementing the new structure
- Preparing for next phase is crucial – clear planning and resource allocation means we can focus where we get most value
- Developing better processes for agreeing tasks, priorities and capacity:

NOVEMBER Clarify immediate priorities – 5-6 big ticket issues,
understand stakeholders and develop clear story

DECEMBER Agree processes for **how** work is agreed, capacity allocated

MARCH Finalise the detail of **what** we will do in the 22-23 business plan

